



15 November, 2011

Mr. John McGuinness, T.D.
Chairman
Public Accounts Committee
Leinster House
Kildare Street
Dublin 2

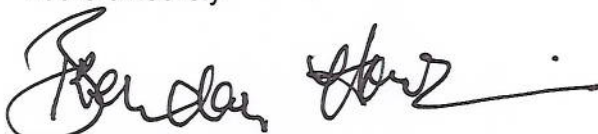
Re: Public Service Reform

Dear Chairman

I wish to advise you that the Government's Public Service Reform Plan will be published this Thursday, 17 November. This Plan will set out an ambitious range of reforms with clear timelines which are designed to ensure that we have a Public Service that is leaner, more efficient, better integrated and delivering the best possible services to our customers.

I know that Public Service Reform is a matter of strong interest for you personally and for all members of the Public Accounts Committee. I will ensure that copies of the Plan are delivered to all members of the Committee as soon as it is published. In addition, I would welcome the opportunity to brief the Committee on the Plan in the coming weeks. If you are amenable to this suggestion, my office will contact the Clerk of the Committee to make the necessary arrangements.

Yours sincerely



Brendan Howlin, T.D.
Minister for Public Expenditure and Reform